#### **INTRODUCTION**

Thank you for participating in FEG's proprietary Community Foundation Survey. The objective of the survey is to collect insight on an array of investment and enterprise topics which we will share with participants.

**Directions**: The survey should take approximately 60 minutes. For ease of completion, we have made as many of the questions multiple choice as possible. To complete the survey, please have a rough estimate of your organization's asset allocation and performance as **of September 30, 2023**. If you are an FEG client, you may leave these sections blank; FEG will add your asset allocation and performance data after you submit the survey.

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<sup>\*</sup>All responses are kept confidential; there will be no individual participant institution attribution. Only aggregated results of the survey will be shared.

#### **INVESTMENT BACKGROUND**

Org	ganization:	Nan	ne:				
	e:		ail:				
1.	When was your foundation established?						
2.	. Investable asset base of organization: (Round to the nearest million)						
3.	3. What percentage of your organization's assets are endowed and/or non-endowed?  Endowed (%): Non-Endowed (%):						
4.	How many investment pools do you offer yo	our donors?					
5.	Which type of investment pool(s) do you off  ☐ Long-Term	fer? (Select all that a					
	☐ Moderate	□ ESG	.B.1.C.G				
	☐ Short-Term						
6.	How many investment managers are in your pool, please consider the pool with a long-term						
7.	How many full-time equivalent (FTE) employ administer your investment portfolio?	yees does your orga	anization have on	staff to			
	□ <1 □ 1 □ 2	□ 3	□ 4	□ ≥5			
8.	How do you expect your organization's inve	_	_	-			
	☐ Increase ☐ Decre	ease	☐ Remain	the same			
9.	What is your current investment service mo						
	☐ Traditional Consulting / Non-Discretionar						
	<ul><li>☐ Outsourced CIO (OCIO) / Discretionary</li><li>☐ Hybrid</li></ul>	□ Other (	E.g., Investment N	/lanager):			
	If Hybrid: How do you define your hybrid sol	ution? (Select all th	at apply)				
	☐ Outsource Alternatives	☐ Outsourd	e Back Office Sup	port (Trading)			
	$\square$ Outsource Private Investments	$\square$ Other:					
	☐ Outsource Public Investments						
10.	Have you changed your service model or ser  ☐ Yes	vice provider in the	e past three years	?			
	If yes: What prompted the change?						
14							
11.	Do you anticipate changing your service mo  ☐ Yes	del or service provid	der in the next th	ree years?			
	If yes: What change are you considering?						

#### **ASSET ALLOCATION**

This section will look at community foundation asset allocation and performance.

1. Please fill in your organization's asset allocation for your primary pool (long-term time horizon) of assets as of September 30, 2023:

Asset Category	Current	Planned Changes
	Allocation	(Increase, decrease, stay the same)
Domestic Equities		
International Equities, Developed		
International Equities, Emerging		
Public Fixed Income		
Public Real Assets		
Private Investments (e.g., equity, real estate, debt,		
other)		
Hedge Funds		
Short-term Securities / Cash		
Other		
TOTAL		

2. Please inc	licate your o	rganization's	position on t	he industry i	topics l	pelow:
---------------	---------------	---------------	---------------	---------------	----------	--------

Select the best alignment from the numbered scales, with 1 strongly aligned to the topic on the left, 5 strongly aligned to the topic on the right, and 3 as a position between the two.

	1	2	3	4	5	
Active						Passive
Alternatives						Non-Alternatives
Direct			□ □ □ Fu		Fund-of-Funds	
International						Domestic
Emerging Markets						Domestic

3. What is the net of fee performance for your primary pool (long-term time horizon) of assets as of September 30, 2023? (For example, enter 7 if your return is 7%.)

	-					
	Qtr.	1-Year	3-Year	5-Year	7-Year	10-Year
Net of fee performance						

### **SPENDING POLICY / REBALANCING**

This section will look at community foundation spending policies and rebalancing protocol.

1.	What is your published spending rate? (Not effective spending rate; exclude any administrative and
	investment manager fees; e.g., If you have a 4% spending rate and 1% administrative fee, enter 4.)

2.	Hav	e you changed your spending policy or r	methodology	' in	the past three	years?
		Yes			No	
	If v	es: How did you change your policy?				
		Increased spending rate	Γ		Changed meth	odology
		Decreased spending rate	_	_	Other:	
	_					
	ıj ye	es: What prompted the change?				
3.	Do	you foresee changing your spending pol	icy in the nex	αt y	ear?	
		Yes			No	
	If v	es: How are you considering changing yo	our policy?			
		Increase spending rate	_		Change metho	dology
		Decrease spending rate			Other:	
	If y	es: What is prompting the consideration	to change? _			
4.	Wh	at spending policy methodology do you	use? (Click he	ere	for definitions)	
•••			eometric		<u>je: u.eje.ee</u>	☐ Other:
		-	/brid			
		Constant Growth	ybrid		-	
5.	Wh	at time period do you use to determine	a base for sp	en	ding?	
		Rolling 3-year	olling 12-quar	ter	•	☐ Other:
		Rolling 4-year	olling 16-quar	ter	,	
		• .	olling 20-quar			
6.		at percent of your operating revenues is				
	tee	you charge your clients? (Please list a pe	ercentage.)			
7.	Wh	at are your average expenses (in basis p	oints) for the	e fo	llowing? (e.a., i	f the fee is 1%, or 0.01,
		er 100 basis points)			· <b>O</b> ·(-9)	, <b>,</b> , , ,
		, ,	E	Ехр	ense	
		Investment Managers / Mutual Funds /	'ETFs			
		Investment Advisor / Consultant				
		Custodian				
0	14/h	at any value administrative for 2 (Clink for	u dofinitional	15.	face and tioned	
8.	vvn	at are your administrative fees? (Click for Fund	<u>r aejinitions)</u>	ַן ני	Fee (%)	enter antilmetic average.
		Overall			1 66 (70)	
		Donor Advised Funds (Non-Endowed)				
		Donor Advised Funds (Findowed)				
		Scholarship Funds				
		Supporting Organizations				
		Agency Funds				
		Endowed Funds				
		Other Funds				

9.		ude any of the following investment related fees?						
	☐ Consulting/OCIO Fees	□ None						
	☐ Custody	☐ Other:						
10.	Are you considering changing any of your a	dministrative fees?						
	☐ Yes	□ No						
	If yes: What change do you anticipate maki	ng?						
	☐ Increase ☐ Decrease	se Other:						
	If yes: What prompted the change?							
11.	Did you rebalance your portfolio during 202	3?						
	☐ Yes	□ No						
12.	What is your rebalancing time frame?							
	☐ Calendar-based	$\square$ In response to major withdrawal (i.e.,						
	☐ Market value-based	agency fund)						
	$\square$ In response to major gift	☐ Other:						
Res and whi	social benefit. This section will cover the tre ch would be included as part of your distribu	e by an organization that seeks to gain both financial nds of RI, including Program Related Investing (PRI), tion policy, Mission Related Investing (MRI) / Impact d Environmental, Social and Governance (ESG) within						
1.	Have you experienced any increase in inter-	est from donors for RI?						
	☐ Yes	□ No						
2.	What is your level of interest in incorporating responsive investing strategies (e.g., ESG, SRI) into your portfolio?							
	$\square$ Yes, we already incorporate RI	$\ \square$ Interested, but need to know more						
	$\square$ Yes, we should do this $\square$ Not interested at this time							
	If #2 is not interested at this time, pleas	e answer the following question:						
	3. What factors are preventing your org	anization from investing in RI? (Select all that apply)						
	☐ Lack of Reported Data or Transp	parency Concerns    Performance Concerns						
	☐ Difficulty Evaluating Options	☐ Lack of Interest						
	$\square$ Other Investments are Higher P							
	☐ Too Many Funds to be Manage	able 🗆 Other:						

If #2 is yes, we should do this, OR interested, but need to know more, please answer the

following question: 3. Do you anticipate adopting RI strategies in the next year? □ No ☐ Yes If yes: Which strategies are you considering? (Select all that apply) ☐ SRI/ESG ☐ MRI/Impact Investing ☐ Other: \_\_\_\_\_ ☐ PRI 4. What factors are driving your organization to consider investing in RI? (Select all that apply) ☐ Donor Requests ☐ Risk-adjusted Return ☐ Investment Policy Requirement ☐ Mission Alignment ☐ Social Impact ☐ Other: \_\_\_\_\_ ☐ Investment Committee Prioritization If #2 is yes, we already incorporate RI, please answer all the following questions: **3. What factors drove your organization to invest in RI?** (Select all that apply) ☐ Donor Requests ☐ Investment Committee ☐ Investment Policy Requirement Prioritization ☐ Mission Alignment ☐ Other: ☐ Risk-adjusted Return ☐ Social Impact 4. How do you prioritize areas of focus? ☐ Donor-Driven ☐ Screens ☐ Community Need ☐ Local Impact ☐ Strategic Focus ☐ Other: \_\_\_\_\_ ☐ Alignment with Values 5. Do you have RI language within your IPS? ☐ Yes ☐ No **6.** How do you implement RI investments? (Select all that apply) ☐ Public Mutual Funds ☐ Individual Stocks/Bonds ☐ Impact/Local Place-Based Investments ☐ Third-Party Exclusion List ☐ Internally Derived Exclusion List ☐ Other: \_\_\_\_\_ 7. Who is responsible for initial due diligence and ongoing monitoring of each RI Investment? ☐ Staff ☐ Investment Advisor ☐ Sub-Committee ☐ Other: 8. Select the types of RI that your organization currently has in the portfolio: (check all that apply) ☐ Program Related Investing as part of your distribution ☐ Mission Related Investing (MRI) / Impact Investing ☐ Socially Responsible Investing (SRI) / Environmental, Social, and Governance (ESG)

PROGRAM RELATED INVESTING (PRI) (click to see definition) If selected in RI Q. #8

1.	Does the foundation have a stated percentage target for PRI?					
		Yes		No		
2.	of F mill	at percentage of the portfolio is dedicated to PRI as a percentage of total assets. Please ente lion allocated to PRI in a dedicated pool of assetion, enter 1.)	r the value	e as a whole number; e.g., If you have \$1		
3.		at is the primary focus of your PRI investment Local / general economic development Poverty related Local workforce development Education Gender / racial diversity	rede	call that apply) Community revitalization, evelopment, gentrification Housing Social Services Other:		
MI	SSIC	ON RELATED INVESTING (MRI) / IMPACT I	NVESTING	(click to see definition) If selected in RI Q. #8		
1.		es the foundation have a stated percentage to Yes	arget for m	nission related/impact investing?		
2.	the the	at percentage of the portfolio is dedicated to actual, or estimated, value of impact investme value as a whole number; e.g., If you have \$1 of assets and total assets across all pools equ	ents as a p million allo	ercentage of <u>total assets.</u> Please enter ocated to impact investing in a dedicated		
3.		you consider the mission related/impact port	tfolio a po	rtion of the fixed income allocation,		
	-	Portion of Fixed Income		Separate Pool		
		Portion of Equity		Other:		
4.	Do	you offer a Donor Advised Fund (DAF) that in	vests in m	ission related/impact investments?		
		Yes		No		
5.	Hov	w do you source mission related/impact ideas	s? (Select o	, , , ,		
	Ш	RFP		Specialist Impact Firm		
		Investment Advisor		Committee		
6.	Hov	w did you build your mission related/impact proportunities within the community Planned program and sought information Partnered with third party to aggregate investory.		portunities		

7.	Do you anticipate increasing your  ☐ Yes	mission relate	ed/impact	<b>allocatio</b> r No	n in the coming year?	
8.	Have you formed a sub-committe	e to conduct d	ue diligen	ce on mis	sion related/impact	
	investment opportunities?					
	☐ Yes			No		
9.	What type of investment vehicle(		_			
	implement the mission related/in		-	ll that ap		
	☐ Direct Securities	☐ Private Inv	estments		☐ Commingled Fund/ Mu	tua
	☐ Separate Accounts	☐ Other:			Funds	
10.	What are your relative expectationallocations?	ons of return or	n investme	ent for yo	ur mission related/impact	
	☐ More than overall	☐ Same a	as overall		☐ Less than overall	
	portfolio target return	portfolio ta	rget returr	า	portfolio target return	١
11.	What's the primary focus of your  ☐ Local / general economic deve		d/impact i		nts? (Select all that apply) nity revitalization,	
	_	elopinent			opment, gentrification	
	,				,	
	Local workforce development			Housing		
	☐ Education			Social S		
	☐ Gender / racial diversity			Other: _		
12.	Do you partner with local Commu	ınity Developm	ent Finan	cial Instit	utions (CDFI)?	
	□ Yes			No		
	CIALLY RESPONSIBLE INVESTING tk to see definitions) If selected in RI Q.	•	NVIRONIV	IENTAL,	SOCIAL, GOVERNANCE (ES	iG)
1.	Do you offer a dedicated ESG Port	tfolio?				
	☐ Yes			No		
2.	What percentage of the portfolio investments as a percentage of too have \$1 million allocated to SRI/ES equals \$100 million, enter 1.)	<u>tal assets</u> . Pleas GG in a dedicate	se enter the	e value as	s a whole number. (e.g. If you	ı
3.	What are your relative expectation  ☐ More than overall portfolio targ  ☐ Same as overall portfolio targ	irget return		•	ur SRI/ESG allocations? overall portfolio target retur	'n

4.	What asset classes do you use for SRI/ESG strategies? (Select all that apply)							
	☐ U.S. Large Cap	□ Em	nerging Markets		Other: _			
	☐ U.S. Small Cap	☐ Fix	ed Income					
	☐ Developed International	☐ Alt	ernatives					
_		. 1 6 2						
5.	Is your SRI/ESG portfolio fossil fue							
	□ Yes	□ N	0					
6.	What are the areas of focus in you	ır SRI/ES	G portfolio? (Sel	ect all that a	pply)			
	☐ Gender and Racial Diversity	□ Fa	aith-based		Invironmen	ntal Stewardship		
	☐ Civilian Weaponry Exclusion	$\Box$ A	nimal Welfare		Child Labor	Concerns		
	☐ For-Profit Prison Exclusion				Other:			
	VERSITY, EQUITY AND INCL							
1.	(E.g., minority or women owned fu							
			ius with female o	ι πιποιτιγ μα	ח נוטווט ווומו	iagers)		
	□ Yes	□ No						
3.	Do you delineate between DEI and  ☐ Yes, we delineate.  ☐ No, we consider them to be a delineate.  ☐ Other:  ☐ How aligned is your organization of board aligned with organization of select the best alignment from the	combine on your	ed topic. - DEI initiatives? (6	e.g., staff alię	gned with c	organization,		
	and 3 as a position between the tw		eu scules, with 5	strongly ung	11Eu, 1 13 110	t at an anghea,		
	and 5 ds a position between the tw	1	. 2	3	4	5		
	Staff							
	Board							
	Investment/Finance Committee							
	Donors	+ -						
	56.16.15							
4.	Do you have a policy about divers  ☐ Yes ☐ No ☐ Currently under development	e asset ı	managers?					
5.	Have you actively considered and	or hire	d diverse asset m	anagers?				
	(E.g., minority or women owned fu	ınds, fur	nds with female o	r minority po	ortfolio mar	nagers)		
	☐ Have not considered		Have considere	ed	☐ Have	hired		

If have hired, please answer all the following questions: 6. In which asset category/strategy do you invest? (E.g., large cap, fixed income, etc.) 7. How many diverse asset managers do you currently hold? \_\_\_\_\_ 8. Is there a target for assets dedicated to diverse asset managers? ☐ Yes 1. If yes: What is your target percentage for managers? \_\_\_\_\_ 9. Do you have diverse asset managers language within your IPS? ☐ Yes П No If have hired and/or have considered, please answer all the following questions: 10. Rank in order of importance regarding diverse manager composition (Rank the following areas in order of importance, 1 being most important to 4 being least *important)* \_\_\_ Investment professionals/portfolio manager \_\_\_ Ownership \_\_\_ Managers investing in diversity \_\_\_ Leadership 11. How do you define a diverse manager (percentage composition of ownership and/or portfolio managers)? □ <25% □ >50% □ 25 – 39% ☐ Other: \_\_\_\_\_ □ 40 – 49% 12. What have been the challenges with investing in diverse managers? (Select all that apply.) ☐ Comfort Resources/inventory ☐ Defining Guidance 13. In what way, if any, will you adapt your selection criteria for diverse managers? ☐ No change Performance ☐ Size of assets under management Other: \_\_\_\_\_ ☐ Track record (years) 6. In what areas are you seeking further assistance regarding DEI and diverse managers? (E.g., gaps, information, or support) (Select all that apply.)

□ Program-related

☐ Other:

☐ None

☐ Education

☐ Inventory

☐ Policy

#### **ENTERPRISE TRENDS**

This section will cover **Enterprise Trends** including donor development and investment governance.

#### **DONOR DEVELOPMENT**

This section includes questions on donor development and externally managed funds. **Externally Managed Funds** are those that are managed by an outside advisor or broker.

1.	Does your community foundation allow externally managed funds?  ☐ Yes ☐ No				
	If yes, please answer the following questions:  2. How many externally managed funds do you have?				
	3. What is your minimum for externally managed funds? (If there is no minimum, enter 0.)				
	4. What investment restrictions are placed on externally managed funds?				
	$\square$ No restrictions $\square$ Limited power of attorney given to				
	☐ Follow IPS guidelines of primary pool consultant to direct pools				
	☐ Follow unique IPS guidelines (i.e., ☐ Other:				
	specific to external advisor)				
3.	<ul> <li>☐ Meetings with donors</li> <li>☐ One-pager about advisor firm and how they partner with community foundation to manage portfolio</li> <li>☐ Donor webinar / video</li> <li>☐ N/A (We do not have an investment advisor)</li> <li>☐ Other:</li> <li>Are there any additional ways you want your Advisor to assist with Donor Development?</li> </ul>				
IN	VESTMENT GOVERNANCE				
Th	s section covers questions on committee and meeting structure as well as education topics.				
1.	Do you have a board diversity recruitment policy?				
	☐ Yes ☐ No				
	If yes: What is the diversity percentage threshold?				
	□ < 25% □ 25 − 49% □ 50% □ Other:				
2	Do you track staff and board demographics?				
۷.	Ves				

3.	What committe	ee manages your	nvestment portfol	io?				
	$\square$ Dedicated In	vestment Commi	tee		☐ Fina	nce/A	udit Committee	
	☐ No specific c	ommittee – mana	ged by the board		☐ Othe	er:		<del></del>
4.	How many individuals are on your Investment Committee (IC)?							
5.	What percent of your board members are on your IC?							
6.	What is the length (years) of a term of service, if any?							
7.	Are the IC mem  ☐ Staggered	ber terms stagge	red or coincidental	?	☐ Coincid	ental		
8.	Are there term  ☐ Yes  If yes: How man		ndividual serve?		No			
9.			mmittee meetings v				hybrid?	
	$\square$ Virtual	☐ In-P	erson		☐ Hybric	l		
10.	How engaged is	s your investment	:/finance committe	e oı	n a scale of :	1-5? <i>(</i> :	5 being highly e	ngaged)
	1	2	3		4		5	
11.	$\square$ Identifying n	tment governanc ew Committee M el and governance		like	to learn mo	ore ab	out? (select all t	:hat apply)
		es for Engaging the	_					
			ractices/Examples					
	☐ Committee R	Roles and Respons	ibilities					
	$\square$ Ideal Meetin	g Structure and S	rategies					
	☐ Other:							
12.	What industry t	trends are being o	liscussed by your in	ives	tment com	mittee	? (Select all tha	t applv)
	☐ Donor Giving	_	☐ Increased Comm				vesting in Diver	
	☐ Legislative Cl		☐ Board Engageme		,		agers/DEI	
	☐ Impact Inves	· ·	☐ Private Capital In		ing	□ 0	ther:	
			•		_			

#### **SURVEY OVERALL**

Are you interested in knowing what your peers are thinking about any additional topics? Let us know what you would like to see included next year.		
Do you have any other questions or comments? _		

#### **THANK YOU**

Thank you for participating in FEG's proprietary Community Foundation Survey. We look forward to sharing the insights of the survey with you in the coming months. Should you have any further questions, please contact Delyse Lawless, <a href="mailto:dlawless@feg.com">dlawless@feg.com</a>.

#### **DEFINITIONS**

#### **INVESTMENT CONSULTING MODELS**

TRADITIONAL CONSULTING / NON- DISCRETIONARY	Traditional consulting is the use of a third party that advises the board/committee on investment decisions but does not have discretionary power.
OCIO / DISCRETIONARY	OCIO is the use of a third party that manages the investment portfolio.
HYBRID CONSULTING MODEL	This is a model that combines traditional consulting and OCIO. The consultant (third party advisor) advises the board/committee on investment decisions but might have some discretionary power.
INVESTMENT MANAGER	A mutual fund manager (e.g., Morgan Stanley).

#### **SPENDING POLICY METHODOLOGIES**

MOVING AVERAGE	Spend a fixed percentage of the average market value over a set time period.
CONSTANT GROWTH	Increase spending each year by a constant growth rate or inflation.
CONSTANT GROWTH WITH BANDS	Spending is contained within a range +/- a percentage of previous year's market value.
GEOMETRIC	Weight given to inflation adjusted spending and target spending of market value.
HYBRID	Custom combination of spending rules to meet the specific needs of an institution.

#### **FUND TYPES**

DONOR ADVISED FUNDS	A separately identified fund or account comprised of individual donor contributions that is maintained and operated by a community foundation. Sometimes management is allowed by external advisors (beyond the Consultant or OCIO).
EXTERNALLY MANAGED FUNDS	A separately identified fund or account that is managed by an outside advisor or broker (beyond the Consultant of OCIO).
SCHOLARSHIP FUNDS	Set up where the grant making dollars are utilized to provide scholarships to students and managed completely by the community foundation.
SUPPORTING ORGANIZATIONS	Special types of charitable organizations that, based upon their relationship with the community foundation, are themselves classified as public charities. They provide flexibility desired by donors to meet their objectives
AGENCY FUNDS	Established by specific non-profit organizations to provide a source of income for years to come

ENDOWED FUNDS	Set up to let the community foundation make regular withdrawals used for
	operations, community needs, specific purpose, etc.

#### **RI TERMS**

IN TENIVIS	
RESPONSIVE INVESTING (RI)	Any investment made by an organization that seeks to gain both financial and social benefit.
PROGRAM-RELATED INVESTMENT (PRI)	Investments aligned with the mission of an organization that act as a component to their grant-making. A PRI may produce at market, above market, or below market returns. The investment is eligible to count against the five percent payout that foundations are required to make each year to retain their tax-exempt status. [Adapted from the Internal Revenue Service]
MISSION-RELATED INVESTMENT (MRI) / IMPACT INVESTMENT	MRIs or impact strategies are investments that support the mission of the foundation by generating a positive social or environmental impact. Impact investments for Community Foundations are often place-based (geographically constrained to the Foundation's region) and can be market return seeking or concessionary return. These investments are made from the foundation's endowment corpus. MRI and Impact opportunities exist across asset classes and can be through a fund or direct investment. [Adapted from Mission Investors Exchange]
SOCIALLY RESPONSIBLE INVESTMENT (SRI)	Considered socially responsible because of the nature of the business the company conducts. This could include negative exclusionary criteria (e.g., Exclusion of "sin stocks"). [Adapted from Investopedia]
ENVIRONMENTAL, SOCIAL, GOVERNANCE (ESG)	ESG is a holistic view of all aspects that can impact security value. ESG factors are a subset of non-financial performance indicators which include sustainable, ethical and corporate governance issues (e.g., human rights issues or renewable energy). ESG criteria is integrated into the decision-making and goes beyond simple issue exclusion. [Adapted from Financial Times Lexicon]
PLACE-BASED GIVING	Place-based giving is a partnership between communities, philanthropists, corporate donors, local organizations, local authorities and national funders that collaboratively bring resources together to benefit a specific community. [Adapted from Charities Aid Foundation]

#### **DISCLOSURES**

This survey was prepared by FEG (also known as Fund Evaluation Group, LLC)—an investment adviser registered under the Investment Advisers Act of 1940, as amended—providing non-discretionary and discretionary investment advice to its clients on an individual basis. Registration as an investment adviser does not imply a certain level of skill or training. The oral and written communications of an adviser provide you with information about which you determine to hire or retain an adviser. Fund Evaluation Group, LLC, Form ADV Part 2A & 2B can be obtained by written request directed to: Fund Evaluation Group, LLC, 201 East Fifth Street, Suite 1600, Cincinnati, OH 45202 Attention: Compliance Department.

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